Company Registration Number: 08395421 (England & Wales)

TALL OAKS ACADEMY TRUST LTD

(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

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REFERENCE AND ADMINISTRATIVE DETAILS

Members G Garfoot

S Bond

S Walker (appointed 5 October 2019)

Trustees S Walker, Interim Chair of Trustees (appointed 5 September 2019)

> **B** Roberts A Leng C Kirk H Wells

L Wallhead (appointed 17 October 2019)

Dr J Wainwright (appointed 17 October 2019, resigned 1 June 2020)

S Wilson, Executive Headteacher and Accounting Officer

Company registered

number 08395421

Company name Tall Oaks Academy Trust

office

Principal and registered White's Wood Academy Whites Wood Lane

Gainsborough Lincolnshire **DN21 1TJ**

Company Secretary Langleys Solicitors

Executive Leadership

team

S Wilson, Executive Headteacher and Accounting Officer

C Fitzpatrick, Head of School (White's Wood Academy)

A Willis, Trust Head of Inclusion

G Brown, Head of School (Castle Wood Academy) K Ola, Head of School (Mercer's Wood Academy)

S Keen, Trust Business Manager

V Warburton, Trust Head of Teaching and Learning

REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Independent auditor Streets Audit LLP

Chartered Accountants & Statutory Auditor

Tower House Lucy Tower Street

Lincoln Lincolnshire LN1 1XW

Bankers Lloyds Bank plc

202 High Street

Lincoln Lincolnshire LN5 7AP

Solicitors Langleys Solicitors

Olympic House 995 Doddington Road

Lincoln LN6 3SE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a Trustees' report, and a directors' report under company law.

Tall Oaks Academy Trust operates 3 primary academies within Gainsborough, Lincolnshire. Its academies have a combined pupil capacity of 750 and a roll of 624 in the school census in January 2020.

Structure, Governance and Management

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust. The Trustees of Tall Oaks Academy Trust Ltd are also the directors of the charitable company for the purposes of company law. The charitable company is known as Tall Oaks Academy Trust.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

The Academy Trust has granted an indemnity to one or more of its Trustees against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision has a limit of £5,000,000.

Method of Recruitment and Appointment or Election of Trustees

Trustees are selected for specialist knowledge and proven capability to cover the full spectrum of needs of an educational establishment, which is a Charitable Company.

The recruitment and appointment or election to the Trust is the responsibility of Trustees through election by post.

Policies and Procedures Adopted for the Induction and Training of Trustees

Induction is carried out in the first instance by the Chair of Trustees through informal and formal interviews alongside the Accounting Officer, Trust Business Manager and senior members of the Trust team to provide new Trustees with a clear and transparent understanding of the workings of the Trust and their responsibilities.

All Trustees undertake initial and continued training to develop skills and expertise in all areas of induction through a Governance Training and Development programme delivered by the Trust and outside agencies engaged by the Trust (Lincs CC conferences and support commissioned for the Trust by an NLG (National Leader of Governance)).

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Organisational Structure

The Trustees normally meet up to five times per academic year to consider the Executive Headteacher's Report consisting of a Contextual Information and Data Report as well as a Narrative Commentary Report, Accounting Officer's Report, Attendance, Exclusions and Racial Incidents, Inclusion, review Trust Policies and to monitor Standards.

The Trustees have devolved certain of its activities to sub-committees for the day to day control of some of the Academy Trust's operations, details of which are listed below:

- Performance Management Committee. The Committee's purpose is to review the Executive Headteacher's performance through the year.
- Pupil Discipline Committee. The Committee's purpose is to consider the exclusion of pupils across the Trust in the event of an appeal or permanent exclusion.

In addition, Local Governing Bodies (LGBs) are in place at all Trust sites. LGBs are responsible for monitoring Attendance and Behaviour, Standards and Outcomes, Curriculum, Teaching and Learning and Admissions.

The role of the Executive Headteacher is to "shape and improve the educational provision" across the Trust through raising pupil attainment, leading and motivating others and to manage the organisational and educational change necessary to achieve and sustain success. To achieve this, the Executive Headteacher is supported by Heads of School at White's Wood Academy, Castle Wood Academy and Mercer's Wood Academy, the Head of Inclusion, the Head of Teaching and Learning and Trust Business Manager.

Arrangements for Setting Pay and Remuneration of Key Management Personnel

Senior leaders' pay and renumeration is determined on the following:

- Pupil numbers on roll and individual school group;
- Key responsibilities and accountability, monitored through key performance indicators and impact on pupil outcomes. Pay progression where appropriate is reliant on successful achievement of these KPIs;
- Individual schools' needs and challenges;
- Skills, experiences and expertise of individual leaders.

Trade Union Facility Time

During the year the Academy Trust had no employees who were trade union officials.

Related Parties and other Connected Charities and Organisations

The Trustees are not aware of any connected or related party that would require disclosure.

Objectives and Activities

Objects and Aims

The principal activity of the Academy Trust, as set out in its Articles of Association and Funding Agreement with the Secretary of State is the operation of Tall Oaks Academy Trust, which is a Trust comprising Castle Wood Academy, Mercer's Wood Academy and White's Wood Academy to provide education for pupils of different abilities between the ages of 4 years and 11 years.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives, Strategies and Activities

The main objectives of the Trust during the year ended 31 August 2020 are summarised below:

Quality of Education

Castle Wood Academy	Mercer's Wood Academy	White's Wood Academy
The attainment of Pupil Premium	Phonics provision to improve in	The attainment of Pupil Premium
children is in line with all children.	KS1 and across the school.	children is in line with all children.
Early Interventions diminish the difference. Where gaps in attainment are identified, interventions are put in place quickly and are monitored for effectiveness regularly. Raise the profile of Reading across the school, and ensure all children can read by the time they leave Year 2. Improve challenge for moreable, especially in Maths is evident in books. Reasoning in Maths is in line with fluency.	Improve reading attainment in Key Stage 1 and 2. Raise the profile of reading across the school. Improve the level of vocabulary recognised and used by children throughout the school. Improve consistency of the quality of teaching throughout the school to ensure that children are exposed to consistently good (or better) teaching in all year groups. Ensure that high ability children throughout the school are being consistently challenged. Increase the profile of Spelling and Grammar throughout the school.	Ensure that retention of key learning is secure over time (particularly in Maths). Challenge for the most- able pupils is evident in books (particularly in Maths.) Increased opportunities for extended writing in which children demonstrate the application of progressive and specifically-taught skills. Explicit teaching of spelling which is research-based in its approach is secure. Rigorous & sequential reading plans in place, resulting in fluent and confident readers.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Behaviour and Attitudes

Castle Wood Academy	Mercer's Wood Academy	White's Wood Academy
Children to understand growth	Learning behaviours – children to	Children understand growth mind-
mind-set and what is a good learner.	have an implicit understanding of our core values.	set and demonstrate increased resilience and appetite for
learrier.	our core values.	challenge.
	Children are active learners who	3 - 3 -
	are engaged in lessons.	Children will answer in full
	Improve everall ettendance and	sentences.
	Improve overall attendance and persistent absence.	
	Behaviour patterns are tracked and early intervention is put in	
	place for Tier 2 and 3 children.	

Personal Development

Castle Wood Academy	Mercer's Wood Academy	White's Wood Academy
To enhance the voice of the children by raising the profile of Pupil Parliament.	School Council to take a more active part of school life.	Health Mentors are introduced and empowered to support their peers by raising the profile of
	School provides opportunities to nurture, develop and stretch	children's well-being.
	pupils' talents and interests.	Ensure that all pupils have a voice that can affect change in school.
	Children understand the importance of a healthy lifestyle which includes a healthy diet.	

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Leadership and Management

Castle Wood Academy	Mercer's Wood Academy	White's Wood Academy
Developing Subject leaders.	Subject leaders continue to be developed as they take on further	Subject Leaders communicate the progression within their subject
Developing Senior Leaders/ distributed leadership model.	responsibilities for monitoring and evaluating their areas of responsibility.	across the school and have an understanding of the impact of teaching in their subject and how it
Support for TAs to be effective.	Developing Senior Leaders / distributed leadership model.	underpins the school's ambitious curriculum.
	Improve level of oversight and challenge offered by the governing body.	Develop a distributed leadership model through effective Senior Leaders.

Early Years

Castle Wood Academy	Mercer's Wood Academy	White's Wood Academy
Imaginative Play.	Understanding The World ELG.	
Early intervention.	Understanding in the Communication and Language ELG.	
	Engage parents more frequently, both in terms of the children's learning and entries on Tapestry.	
	Increase attainment and improve the tracking of Pupil Premium children.	
	These need addressing with outdoor opportunities to explore and enhance the learning with Child initiated learning as well as carefully structured adult led sessions.	

The strategies for achieving these objectives were to use a rigorous cycle of monitoring, evaluation and review to identify key areas as well as using evidence of statutory assessment outcomes and internal data. Staff CPD and support was also an essential element in achieving them

Public Benefit

The Trustees have reviewed the objectives and activities of the Trust as detailed above and are satisfied that they are for the public benefit as detailed in the Charity Commission guidance note on this subject.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Strategic Report

Achievements and Performance including Key Performance Indicators

Due to the COVID 19 pandemic and the subsequent lockdown from March 23rd 2020 onwards, the schools do not have any statutory data outcomes for EYFS, Year 1 Phonics Screening Check, KS1 assessments, Year 4 multiplication check or Year 6 SATs.

The schools still have their current Ofsted Judgements:

Castle Wood - Requires Improvement overall with outstanding EYFS, good leadership and management and personal development, behaviour and welfare.

Mercer's Wood Academy - Requires Improvement overall with good EYFS, good leadership and management and personal development, behaviour and welfare.

White's Wood Academy - Requires Improvement overall.

Due to the COVID 19 pandemic Ofsted inspections are likely to be running behind the timescales given of returning in 30 months.

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review

The majority of the Trust's income is obtained from the ESFA (Education and Skills Funding Agency) in the form of the General Annual Grant, the use of which is restricted to particular purposes. The grants received from the ESFA during the period reported on and the associated expenditure are shown as restricted funds in the statement of financial activities.

The Trust continues to invest in succession planning for the future by investing in high quality specialists. The Trust remains committed to working with and supporting other Trusts also.

It should be noted that, whilst the pension funds according to the balance sheet are in deficit, the extent of the deficit is exceeded by other restricted funds and although the Trustees have agreed to make provision against the possible crystalisation of the liability, the Secretary of State in July 2013 guaranteed that in the event of an academy closure, outstanding government pension scheme liabilities would be met by the DfE.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Reserves Policy

The Trustees have given careful consideration to the level of reserves held by the Academy Trust. The Academy Trust seeks to maintain its commitment to delivering high quality education at the best value for money within the funding available from the ESFA and other sources.

The amount of total funds at 31 August 2020 was £4,996,000 (2019: £5,248,000), of which £6,107,000 (2019: £6,161,000) can only be realised by disposing of tangible fixed assets. The balance on restricted general funds (excluding pension reserve) plus the balance on unrestricted funds at 31 August 2020 is a net surplus of £595,000 (2019: £279,000).

The Trustees review the reserve levels of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. They are committed to maintaining a reserve which is at least sufficient to allow the Trust to cope with any projected deficits for the next two financial years if possible, whilst in a way which is consistent with the Trust being run to meet all aspects of this service. The Trustees are also mindful of the potential financial uncertainty and turbulence which could result from the Government's introduction of a National Funding Formula, which is now planned for 2019/20 and is being rolled out currently.

Investment Policy

Should the level of free cash reserves held by the Academy Trust exceed that which is necessary to service its ongoing working capital needs the Trustees, with reference to the short and longer-term forecasts will consider investment of any excess funds over an appropriate period to maximise the return of any such surplus funds whilst ensuring that risk is avoided insofar as is possible.

Principal Risks and Uncertainties

The Trustees continue to monitor the risk and uncertainties within the Academy Trust and have maintained the Risk Register.

The most significant risks identified at the current time are:

- Failure to understand the current performance and the ongoing improvement needed at all schools within the Trust;
- Failure to ensure that the Governors/Trustees possess the skills and experience to hold the Executive Headteacher and the Executive Leadership team to account;
- Introduction of the National Funding Formula;
- Two of the school sites have buildings of considerable age and wear. Works to get each site up to an acceptable standard will require heavy financial investment. E.g. Eighty year old boilers at Mercer's Wood Academy.
- Pupil numbers All schools are running below their maximum numbers on roll. Castle Wood and Mercer's Wood are operating some very small classes in certain year groups. This therfore, has an impact on future GAG funding.
- Change of government and any subsequent changes to national education policies.
- Finances over the next three years will be very challenging. Due to the Covid 19 pandemic extra costs were incurred through cleaning supplies and also through staffing overtime. These costs could not be claimed back from the DfE Covid funding. These were unplanned, additional costs.

Fundraising

The Trust does not undertake any fundraising other than the receipt of contributions towards educational activities from the PTA. All fundraising events conform to recognised standards.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Plans for Future Periods

From detailed data analysis of all 3 sites across the Trust, as well as monitoring and evaluation the following key objectives have been set for the academic period 2020/21:

- To submit CIF bids to improve the condition of Mercer's Wood Academy (boilers) and White's Wood Academy (perimeter fencing).
- To continue to invest in CPD for staff through the development of the Head of Teaching and Learning (bespoke CPD offer and Individual Development Plans).
- To develop the quality of teaching across the board to ensure that children have access to high quality learning opportunities that lead to good outcomes for all pupils.
- To further develop the curriculum for all subjects by making purposeful links between subjects so that learning is deeper and is committed to children's memories.
- To further develop the role, responsibilities, knowledge and expertise of all curriculum subject leaders.
- To further look at ways to reduce costs including, staffing, contracts and services.
- To increase pupil numbers at each school through marketing and advertising.

Funds Held as Custodian Trustee on Behalf of Others

There are no funds held as Custodian Trustee on behalf of others.

Auditor

In so far as the trustees are aware:

- There is no relevant information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 8 January 2021 and signed on its behalf by:

Chair of Trustees (Interim) S Walker

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Tall Oaks Academy Trust Ltd has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Executive Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Tall Oaks Academy Trust Ltd and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Reasonable steps have been taken for the prevention and detection of fraud, irregularities and to provide reasonable assurance that:

- The Academy Trust complies with relevant laws and regulations;
- Proper records are maintained and financial information used within the Academy Trust or for publication is reliable and transparent;
- The Academy Trust is operating efficiently and effectively.

GOVERNANCE STATEMENT (CONTINUED)

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The Board of Trustees has formally met 5 times during the year. The Board is supplied with high-quality data on a monthly basis allowing it to make timely and effective decisions. The Trustees believe this is sufficient to provide effective oversight.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible	
S Walker, Interim Chair of Trustees	5	5	
B Roberts	4	5	
A Leng	2	4	
C Kirk	3	5	
L Wallhead	2	4	
H Wells	4	5	
Dr J Wainwright	2	2	

The composition of the Trust's Governance Structure and Scheme of Delegation underwent a review during the beginning of 2019 under the guidance of an NLG appointed by the Trust. The Trust now has three layers of Governance:

- Members: The Trust currently has 3 Members. As the Trust grows this will increase to at least 5;
- Trustees: The Trust appointed 2 new Trustees recently who bring a wealth of skills and expertise to the Board of Trustees:
- Local Governing Bodies: These are now established at each school. More Governors were recruited to fill
 vacancies and ensure that there was representation in terms of skills and experience.

The annual review of governance evidenced that the Board of Trustees:

- Was confident in its vision for the Academy Trust and how this vision could be achieved;
- Held Academy Trust leaders to account for improving outcomes for all pupils;
- Had a clear delineation of roles and responsibilities.

It is the Trustees' intention to proactively source additional governance training sessions through internal and external training. Trustees will become more skilled, focussed and effective through such training. Any future Trustees will be recruited based on skills and experience of the individual and needs of the Board.

GOVERNANCE STATEMENT (CONTINUED)

Review of value for money

As accounting officer, the Executive Headteacher has responsibility for ensuring that the Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

Improved procurement procedures

The Academy Trust has developed its procurement procedures to ensure the best value is achieved at all times. This is done through economies of scale and use of Framework Orders wherever possible.

Review of Suppliers and Services

The Academy Trust has continued to routinely audit all suppliers and services to ensure value for money is achieved. This has included a review of suppliers and contracted services across the Trust, procuring Trust contracts as opposed to individual academy contracts.

The Trust has undertaken a review of its spending and value for money looking for ways to make cost efficiencies. This was brokered through the Regional Schools' Commissioner and was a free service. As a result, the ERMA (Educational Resource Management Adviser) report has suggested ways in which the Trust might make savings over the coming years. This SRMA audit process will now be an annual piece of work carried out.

Some of the suggestions have already been put in to place, others will be addressed in the new year 2020.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Tall Oaks Academy Trust Ltd for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks that has been in place for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- Comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees;
- Regular reviews by the Finance and General Purposes Committee of reports which indicate financial
 performance against the forecasts and of major purchase plans, capital works and expenditure
 programmes;
- Setting targets to measure financial and other performance;
- Clearly defined purchasing (asset purchase or capital investment) guidelines;
- Identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided to appoint Lincolnshire County Council as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. In particular the checks carried out in the current period included:

- Testing of payroll systems;
- Testing of purchase systems:
- Testing of control account/ bank reconciliations;
- Testing of recruitment procedures:
- Testing of governance reporting processes.

The auditor reports to the Board of Trustees on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities. One visit took place in November 2019, with a further visit planned for May 2020 not able to be completed due to the disruption caused by Covid-19, this is now being performed remotely after the year end.

Issues identified have been discussed and remedial action has been taken in particular through an administrative review of the systems and controls.

GOVERNANCE STATEMENT (CONTINUED)

Review of effectiveness

As Accounting Officer, the Executive Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- The work of the external auditor;
- The financial management and governance self-assessment process;
- The work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and General Purposes Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 8 January 2021 and signed on their behalf by:

S Walker Chair of Trustees (Interim) **S Wilson**Accounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Tall Oaks Academy Trust Ltd I have considered my responsibility to notify the Trust board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Trust, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Trust Board of Trustees are able to identify any material irregular or improper use of all funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

S Wilson

Accounting Officer Date: 8 January 2021

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 8 January 2021 and signed on its behalf by:

S Walker

Chair of Trustees (Interim)

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF TALL OAKS ACADEMY TRUST LTD

Opinion

We have audited the financial statements of Tall Oaks Academy Trust Ltd (the 'trust') for the year ended 31 August 2020 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Trust's ability to continue to adopt the going concern basis of accounting
 for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF TALL OAKS ACADEMY TRUST LTD (CONTINUED)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditor's report thereon. Other information includes the Reference and administrative details, the Trustees' report including the Strategic report, and the Governance statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF TALL OAKS ACADEMY TRUST LTD (CONTINUED)

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF TALL OAKS ACADEMY TRUST LTD (CONTINUED)

Use of our report

12 January 2021

This report is made solely to the charitable Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable Trust's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Robert Anderson (Senior statutory auditor) for and on behalf of Streets Audit LLP Chartered Accountants & Statutory Auditor Tower House Lucy Tower Street Lincoln Lincolnshire LN1 1XW

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO TALL OAKS ACADEMY TRUST LTD AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 21 February 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Tall Oaks Academy Trust Ltd during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Tall Oaks Academy Trust Ltd and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Tall Oaks Academy Trust Ltd and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Tall Oaks Academy Trust Ltd and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Tall Oaks Academy Trust Ltd's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Tall Oaks Academy Trust Ltd's funding agreement with the Secretary of State for Education dated 20 February 2013 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

Our audit work involved:

- a review of the Trust systems and controls and confirmation of their operation and effectiveness during the year;
- a detailed review of purchase transactions confirming the purpose, value for money and that appropriate tendering / quotation procedures had been followed in line with the Trust finance policy; and
- a review of the Internal Audit reports.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO TALL OAKS ACADEMY TRUST LTD AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Robert Anderson
Streets Audit LLP
Chartered Accountants & Statutory Auditor

Date: 12 January 2021

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £000	Restricted funds 2020 £000	Restricted fixed asset funds 2020 £000	Total funds 2020 £000	Total funds 2019 £000
Income from:						
Donations and capital grants Charitable activities	3	5 113	- 3,665	19	24 3,778	40 3,397
Other trading activities		6	-	-	6	3,397
Total income Expenditure on:		124	3,665	19	3,808	3,448
Charitable activities		124	3,619	84	3,827	3,458
Total expenditure		124	3,619	84	3,827	3,458
Net movement in funds before other						
recognised gains/(losses)		-	46	(65)	(19)	(10)
Other recognised gains/(losses):						
Actuarial losses on defined benefit pension schemes	23	-	(233)	-	(233)	(432)
Net movement in funds			(187)	(65)	(252)	(442)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £000	Restricted funds 2020 £000	Restricted fixed asset funds 2020 £000	Total funds 2020 £000	Total funds 2019 £000
Reconciliation of funds:						
Total funds brought forward		-	(944)	6,192	5,248	5,690
Net movement in funds		-	(187)	(65)	(252)	(442)
Total funds carried forward			(1,131)	6,127	4,996	5,248

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 29 to 56 form part of these financial statements.

TALL OAKS ACADEMY TRUST LTD

(A company limited by guarantee) REGISTERED NUMBER: 08395421

BALANCE SHEET AS AT 31 AUGUST 2020

Note		2020 £000		2019 £000
		2000		
13		6,107		6,161
	_	6,107		6,161
		•		ŕ
14	169		112	
	814		419	
	983		531	
15	(368)		(221)	
_		615		310
	_	6,722	_	6,471
	_	6,722	_	6,471
23		(1,726)		(1,223)
	_	4,996	_	5,248
	14 	13 14 169 814 983 15 (368)	Note £000 13 6,107 6,107 14 169 814 983 15 (368) 615 6,722 6,722 23 (1,726)	Note £000 13 6,107 6,107 14 169 112 419 983 531 15 (368) (221) 615 6,722 6,722 23 (1,726)

TALL OAKS ACADEMY TRUST LTD

(A company limited by guarantee) REGISTERED NUMBER: 08395421

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2020

Funds of the Trust Restricted funds:	Note		2020 £000		2019 £000
Fixed asset funds	16	6,127		6,192	
Restricted income funds	16	595		279	
Restricted funds excluding pension asset	16	6,722	_	6,471	
Pension reserve	16	(1,726)		(1,223)	
Total restricted funds	16		4,996		5,248
Unrestricted income funds	16	_	-		-
Total funds		=	4,996	=	5,248

The financial statements on pages 24 to 56 were approved by the Trustees, and authorised for issue on 08 January 2021 and are signed on their behalf, by:

S Walker Chair of Trustees (Interim) S Wilson

Executive Headteacher & Accounting Officer

The notes on pages 29 to 56 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

Cash flows from operating activities	Note	2020 £000	2019 £000
Net cash provided by operating activities	18	406	194
Cash flows from investing activities	19	(11)	23
Change in cash and cash equivalents in the year		395	217
Cash and cash equivalents at the beginning of the year		419	202
Cash and cash equivalents at the end of the year	20, 21	814	419

The notes on pages 29 to 56 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Tall Oaks Academy Trust Ltd meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Trust has provided the goods or services.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity.

Charitable activities

These are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Accounting policies (continued)

1.6 Taxation

The Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.7 Tangible fixed assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Depreciation is provided on the following bases:

Long-term leasehold property
 Furniture and equipment
 Leasehold improvements
 No depreciation
 4 years straight line
 10 years straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

Long-term Leasehold Properties are not depreciated on the grounds of immateriality. Properties are subject to regular maintenance and repair such that in the directors opinion the residual value is not materially different from the value in the financial statements and have a long useful economic life. The trustees consider the need for impairment at each period end.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Accounting policies (continued)

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Accounting policies (continued)

1.13 Pensions

Retirement benefits to employees of the Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.14 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

3. Income from donations and capital grants

	Unrestricted funds 2020 £000	Restricted fixed asset funds 2020 £000	Total funds 2020 £000
Donations	5	-	5
Capital Grants	-	19	19
Total 2020	5	19	24
		Restricted	
	Unrestricted	fixed asset	Total
	funds 2019	funds 2019	funds 2019
	£000	£000	£000
Donations	2	-	2
Capital Grants	-	38	38
Total 2019	2	38	40

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

4. Funding for the Academy Trust's educational operations

	Unrestricted funds 2020 £000	Restricted funds 2020 £000	Total funds 2020 £000
DfE/ESFA grants			
General Annual Grant (GAG)	-	2,922	2,922
Other DfE/ESFA Grants	-	485	485
_	-	3,407	3,407
Other government grants			
Special Educational Needs	-	185	185
Other Local Authority revenue grants	-	73	73
Other funding	-	258	258
Parental contributions and other income	113	-	113
Total 2020	113	3,665	3,778
	Unrestricted funds 2019 £000	Restricted funds 2019 £000	Total funds 2019 £000
DfE/ESFA grants	2000	2000	2000
General Annual Grant (GAG)	-	2,591	2,591
Other DfE/ESFA Grants	-	447	447
		3,038	3,038
Other government grants			
Special Educational Needs	-	114	114
Other Local Authority revenue grants	-	146	146
Other funding	-	260	260
Parental contributions and other income	99	-	99
Total 2019	99	3,298	3,397

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

5.	Income from	om other	trading	activities
----	-------------	----------	---------	------------

•	moomo nom omor maanig acavaco				
				Unrestricted funds 2020 £000	Total funds 2020 £000
	Hire of facilities				6
				Unrestricted funds 2019 £000	Total funds 2019 £000
	Hire of facilities				11
-	Expenditure				
		Staff Costs 2020	Premises 2020	Other 2020	Total 2020

6.

	Staff Costs 2020 £000	Premises 2020 £000	Other 2020 £000	Total 2020 £000
Educational operations				
Direct costs	2,167	-	116	2,283
Support costs	876	235	433	1,544
Total 2020	3,043	235	549	3,827
	Staff Costs 2019 £000	Premises 2019 £000	Other 2019 £000	Total 2019 £000
Educational operations				
Direct costs	2,029	-	179	2,208
Support costs	665	177	408	1,250
Total 2019	2,694	177	587	3,458

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

7.	Analysis of expenditure by activities
----	---------------------------------------

Educational appretions 0.000 1.544	2020 £000
Educational operations 2,283 1,544 ===================================	3,827
Activities undertaken Support directly costs 2019 2019 £000 £000	Total funds 2019 £000
Educational operations 2,208 1,250	3,458
Analysis of direct costs	
Total funds 2020 £000	Total funds 2019 £000
Pension finance cost 25	20
Staff costs 2,167	2,029
Educational supplies 60	67
Staff development 14	19
Educational consultancy 16	66
Staff supply costs 1	7
2,283	2,208

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

7. Analysis of expenditure by activities (continued)

Analysis of support costs

	Total funds 2020 £000	Total funds 2019 £000
Staff costs	876	665
Depreciation	84	86
Maintenance of premises and equipment	57	34
Rent and rates	11	10
Insurance	11	15
Light and heat	41	36
Cleaning	10	8
Water	19	8
Security and transport	10	10
Other premises costs	86	66
Catering	179	150
Other support costs	76	94
Auditors remuneration	13	13
Legal and professional fees	71	55
	1,544	1,250

8. Net income/(expenditure)

Net income/(expenditure) for the year includes:

	2020 £000	2019 £000
Operating lease rentals	-	4
Depreciation of tangible fixed assets	84	86
Fees paid to auditor for:		
- audit	9	9
- other services	4	4

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

9. Staff

a. Staff costs

Staff costs during the year were as follows:

	2020 £000	2019 £000
Wages and salaries	2,142	2,041
Social security costs	180	172
Pension costs	721	481
	3,043	2,694

b. Non-statutory/non-contractual staff severance payments

There were no staff restructuring costs during this, or the prior year.

c. Staff numbers

The average number of persons employed by the Trust during the year was as follows:

2020 No.	2019 No.
30	32
65	62
7	7
102	101
	No. 30 65 7

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

9. Staff (continued)

d. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

No.	2019 No.
-	1
1	-
	_

e. Key management personnel

The key management personnel of the Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Trust was £451,000 (2019 £377,000).

10. Central services

The Trust has provided the following central services to its academies during the year:

- human resources
- financial services
- legal services
- educational support services
- other as arising

The Trust charges for these services on the following basis:

Costs have been recharged to the schools based on the assessment of the Trustees. Going forwards, the Trust is moving to a percentage of income model.

The actual amounts charged during the year were as follows:

	2020 £000	2019 £000
White's Wood Academy	149	184
Mercer's Wood Academy	149	100
Castle Wood Academy	149	104
Total	447	388

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

11. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2020	2019
		£000	£000
S Wilson, Executive Headteacher and Accounting Officer	Remuneration	70 - 75	65 - 70
, 100001111119 01111001	Pension contributions paid	15 - 20	10 - 15

During the year ended 31 August 2020, no Trustee expenses have been incurred (2019 - £NIL).

12. Trustees' and Officers' insurance

The Trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

13. Tangible fixed assets

	Long-term leasehold property £000	Furniture and equipment £000	Property Improvem't £000	Total £000
Cost or valuation				
At 1 September 2019	5,853	246	512	6,611
Additions	-	16	14	30
At 31 August 2020	5,853	262	526	6,641
Depreciation				
At 1 September 2019	-	141	309	450
Charge for the year	-	32	52	84
At 31 August 2020	-	173	361	534
Net book value				
At 31 August 2020	5,853	89	165	6,107
At 31 August 2019	5,853	105	203	6,161

Long-term leasehold properties are held on 125-year leases from Lincolnshire County Council. Mercer's Wood and White's Wood property are valued in line with the ESFA valuation. Castle Wood is held at a value provided by Kier Business Services.

14. Debtors

	2020 £000	2019 £000
Due within one year		
Trade debtors	2	2
VAT recoverable	40	28
Prepayments and accrued income	127	82
	169	112

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

15. Creditors: Amounts falling due within one year

	2020 £000	2019 £000
Trade creditors	184	54
Other taxation and social security	41	42
Other creditors	52	41
Accruals and deferred income	91	84
	368	221
	2020 £000	2019 £000
Deferred income		
Deferred income at 1 September	55	61
Resources deferred during the year	60	<i>55</i>
Amounts released from previous periods	(55)	(61)
Deferred income at 31 August	60	55

Income deferred at 31 August 2020 relates to monies received prior to the year end for provision of Universal Infant Free School Meals and trips commencing from September 2020 onwards.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16. Statement of funds

	Balance at 1 September 2019 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2020 £000
Unrestricted funds	2000	2000	2000	2000	2000	2000
General Funds	-	124	(124)		-	
Restricted general funds						
General Annual Grant (GAG) Other ESFA	213	2,922	(2,611)	-	-	524
Restricted Funds Other	66	485	(480)	-	-	71
Government Grants	-	258	(258)	-	-	-
Pension Reserve	(1,223)	-	(270)	-	(233)	(1,726)
	(944)	3,665	(3,619)	<u> </u>	(233)	(1,131)
Restricted fixed asset funds						
NBV of Fixed Assets Assets funded	6,161	-	(84)	30	-	6,107
by DfE capital grants	31	19	-	(30)	-	20
	6,192	19	(84)	-	-	6,127
Total Restricted funds	5,248	3,684	(3,703)	<u>-</u>	(233)	4,996
Total funds	5,248	3,808	(3,827)	<u>-</u>	(233)	4,996

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Unrestricted funds

General funds represent those resources which may be used towards meeting any of the objects of the Trust at the discretion of the Trustees. These are not currently designated for particular purposes.

Restricted funds

General Annual Grant (GAG) is made up of a number of different funding streams from the ESFA, all of which are to be used to cover the costs of the Trust.

Other ESFA grants represent funding received for specific projects.

Other government funds relates to local authority income restricted for a specific purpose.

Restricted Fixed Asset Funds:

NBV of Fixed Assets - represents the total net book value of fixed assets owned by the Academy.

Unspent Capital Grants - represents the balance of DFC / CIF Grants received but unspent at the year-end.

Pension reserve represents the current deficit balance of the Local Government Pension Scheme.

Under the funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

Total funds analysis by academy

Fund balances at 31 August 2020 were allocated as follows:

	2020 £000	2019 £000
Mercer's Wood Academy	118	101
White's Wood Academy	383	97
Castle Wood Academy	94	81
Total before fixed asset funds and pension reserve	595	279
Restricted fixed asset fund	6,127	6,192
Pension reserve	(1,726)	(1,223)
Total	4,996	5,248

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16. Statement of funds (continued)

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £000	Other support staff costs £000	Educational supplies £000	Other costs excluding depreciation £000	Total 2020 £000
Mercer's Wood Academy	723	262	23	197	1,205
White's Wood Academy	592	223	17	155	987
Castle Wood Academy	693	210	22	187	1,112
Central services	160	181	-	98	439
Trust	2,168	876	62	637	3,743

Comparative information in respect of the preceding year is as follows:

	Teaching and educational	Other		Other costs	
	support staff costs £000	support staff costs £000	Educational supplies £000	excluding depreciation £000	Total 2019 £000
Mercer's Wood Academy	688	215	15	191	1,109
White's Wood Academy	689	154	15	139	997
Castle Wood Academy	507	150	31	179	867
Central services	145	146	6	102	399
Trust	2,029	665	67	611	3,372

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2018 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2019 £000
Unrestricted funds						
General Funds	- -	112	(112)			-
Restricted general funds						
General Annual Grant (GAG) Other ESFA	73	2,591	(2,436)	(15)	-	213
Restricted Funds Other	19	447	(400)	-	-	66
Government Grants Pension	-	260	(260)	-	-	-
Reserve	(634)	-	(157)	-	(432)	(1,223)
	(542)	3,298	(3,253)	(15)	(432)	(944)
Restricted fixed asset funds						
NBV of Fixed Assets Unspent Capital	6,232	-	(86)	15	-	6,161
Grants	-	38	(7)	-	-	31
	6,232	38	(93)	15	-	6,192
Total Restricted funds	5,690	3,336	(3,346)		(432)	5,248
Total funds	5,690	3,448	(3,458)	<u>-</u> =	(432)	5,248

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

17. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Restricted funds 2020 £000	Restricted fixed asset funds 2020 £000	Total funds 2020 £000
Tangible fixed assets	-	6,107	6,107
Current assets	963	20	983
Creditors due within one year	(368)	-	(368)
Provisions for liabilities and charges	(1,726)	-	(1,726)
Total	(1,131)	6,127	4,996
Analysis of net assets between funds - prior period			
		Restricted	
	Restricted	fixed asset	Total
	funds 2019	funds 2019	funds 2019
	£000	£000	£000
Tangible fixed assets	-	6,161	6,161
Current assets	500	31	531
Creditors due within one year	(221)	-	(221)
Provisions for liabilities and charges	(1,223)	-	(1,223)
Total	(944)	6,192	5,248

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18.	Reconciliation of net expenditure to net cash flow from operating activ	ities	
		2020 £000	2019 £000
	Net expenditure for the period (as per Statement of financial activities)	(19)	(10)
	Adjustments for:		
	Depreciation	84	86
	Capital grants from DfE and other capital income	(19)	(38)
	Increase in debtors	(57)	(9)
	Increase in creditors	147	9
	Pension adjustment	270	156
	Net cash provided by operating activities	406	194
19.	Cash flows from investing activities		
		2020	2019
		0003	£000
	Purchase of tangible fixed assets	(30)	(15)
	Capital grants from DfE Group	19	38
	Net cash (used in)/provided by investing activities	(11)	23
20.	Analysis of cash and cash equivalents		
		2020	2019
		2000	£000
	Cash in hand	814	419
	Total cash and cash equivalents	814	419

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

21. Analysis of changes in net debt

	At 1 September 2019 £000	Cash flows £000	At 31 August 2020 £000
Cash at bank and in hand	419	395	814
	419	395	814

22. Contingent liabilities

In the event of Tall Oaks Academy Trust Ltd ceasing to operate as an Trust, provisions are included in the funding agreement relating to the clawback of assets and monies paid to the Trust.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

23. Pension commitments

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Lincolnshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

23. Pension commitments (continued)

The employer's pension costs paid to TPS in the year amounted to £386,000 (2019 - £198,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £228,000 (2019 - £185,000), of which employer's contributions totalled £178,000 (2019 - £143,000) and employees' contributions totalled £ 50,000 (2019 - £42,000). The agreed contribution rates for future years are 19.9 per cent for employers and 12.5 per cent for employees.

As described in note the LGPS obligation relates to the employees of the Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2020	2019
	%	%
Rate of increase in salaries	2.5	2.70
Rate of increase for pensions in payment/inflation	2.2	2.30
Discount rate for scheme liabilities	1.7	1.9

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
Retiring today		
Males	21.4	21.2
Females	23.7	23.5
Retiring in 20 years		
Males	22.4	22.5
Females	25.2	25.2

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

22	Panaian commitments (continued)	

Sensitivity analysis		
	2020 £000	2019 £000
Discount rate -0.5%	505	405
CPI rate +0.5%	472	346
Salary rate +0.5%	26	51
The Trust's share of the assets in the scheme was:		
	2020 £000	2019 £000
Equities	1,141	1,066
Corporate bonds	331	234
Property	165	146
Cash and other liquid assets	17	14
Total market value of assets	1,654	1,460
The actual return on scheme assets was -£27,000 (2019 - £79,000).		
The amounts recognised in the Statement of financial activities are as follows:		
	2020 £000	2019 £000
Current service cost	(423)	(265)
Past service cost	-	(15)
Interest cost	(25)	(20)

Total amount recognised in the Statement of financial activities

(300)

(448)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

23. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2020 £000	2019 £000
At 1 September	2,683	1,836
Current service cost	423	280
Interest cost	55	56
Employee contributions	50	42
Changes in actuarial assumptions	176	475
Benefits paid	(7)	(6)
At 31 August	3,380	2,683
Changes in the fair value of the Trust's share of scheme assets were as followed	lows:	

	2020 £000	2019 £000
At 1 September	1,460	1,202
Interest income	30	36
Return on assets excluding net interest	(57)	43
Employer contributions	178	143
Employee contributions	50	42
Benefits paid	(7)	(6)
At 31 August	1,654	1,460

24. Operating lease commitments

At 31 August 2020 the Trust had commitments to make future minimum lease payments under noncancellable operating leases as follows:

	2020 £000	2019 £000
Amounts payable		
Not later than 1 year	48	4
Later than 1 year and not later than 5 years	70	-
Total	118	4

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

25. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

26. Related party transactions

Owing to the nature of the Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the period of account, other than certain Trustees remuneration and espenses already disclosed in note 11.